

## Company Outline

Headquarters : JP Tower Nagoya, 26F, 1-1-1 Meieki, Nakamura-ku, Nagoya, Aichi

Established : October 20, 1936

Capital : JPY 9,891 million

Representative : Kenji Ebihara, Representative Director & President

Employees : 5,314 (Consolidated), 1,287 (Non-Consolidated) (as of March 31, 2026)

## Consolidated Results (FY2025)

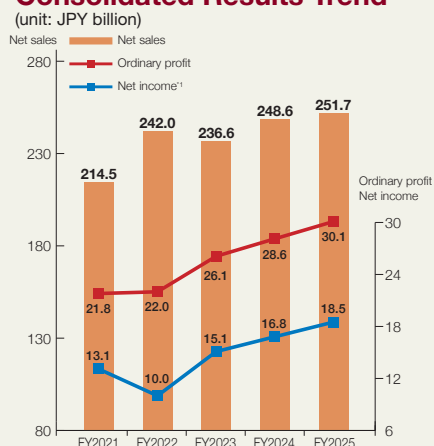
Net Sales : JPY 251,764 million

Ordinary Profit : JPY 30,136 million

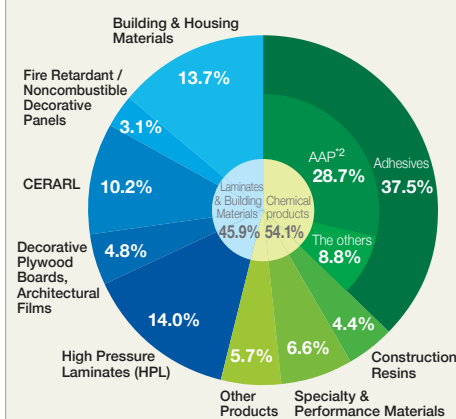
Net Income<sup>\*1</sup> : JPY 18,533 million

ROE : 10.2%

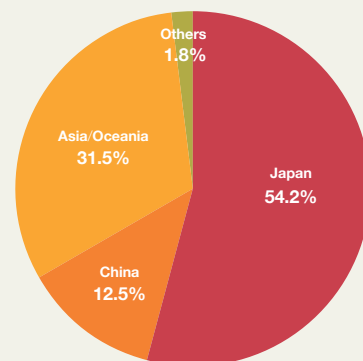
## Consolidated Results Trend



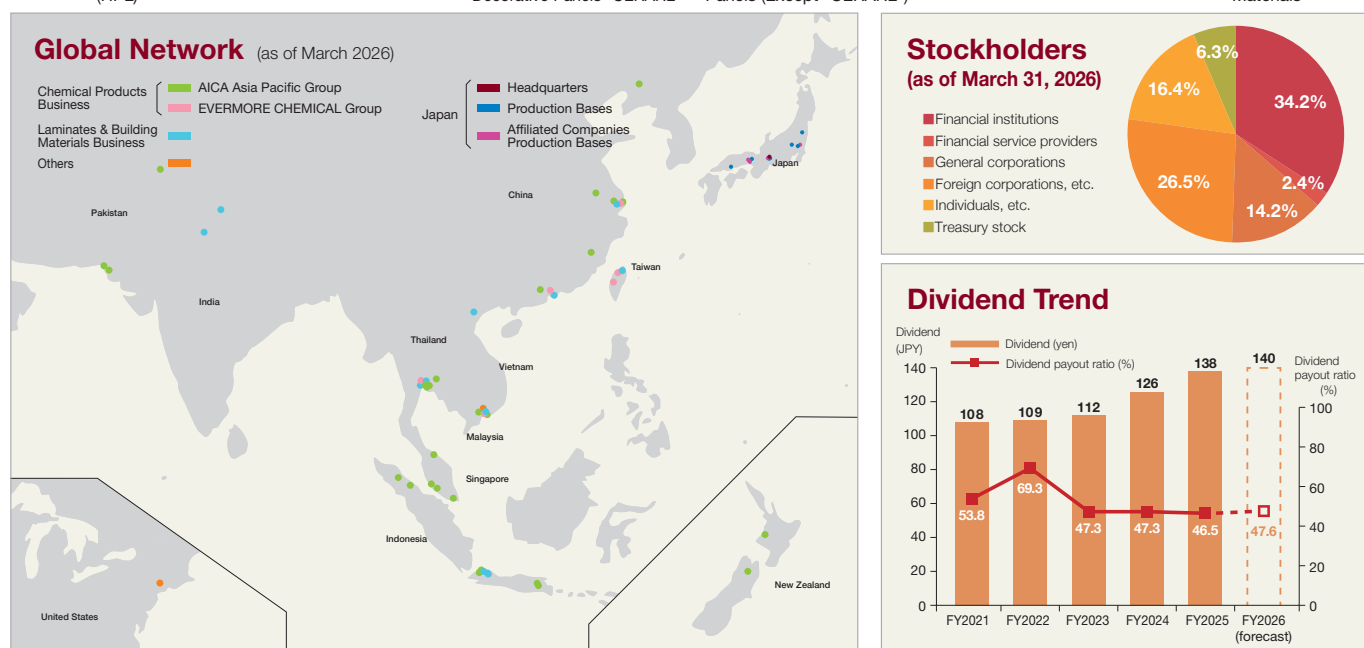
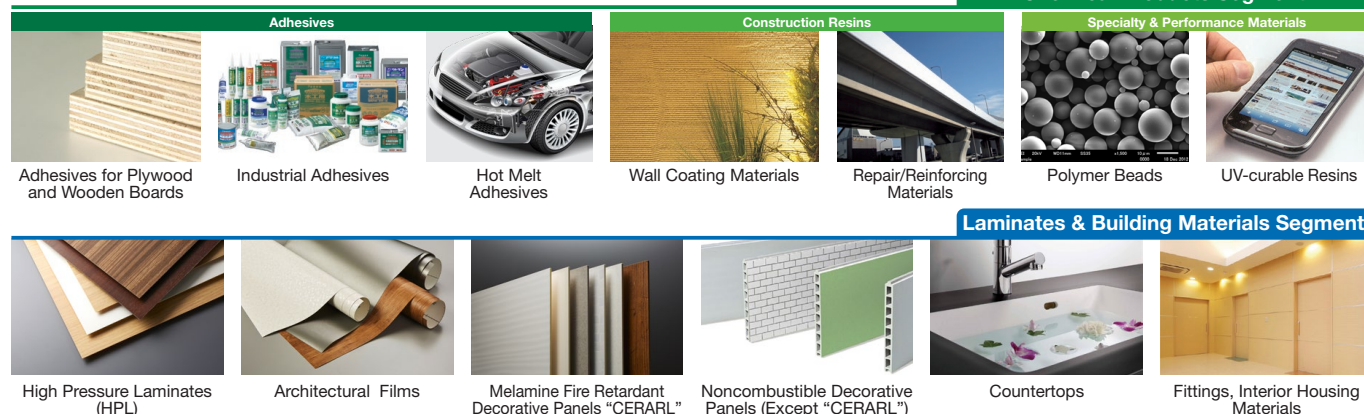
## Net Sales by Business (FY2025)



## Net Sales by Region (FY2025)



## Main Products

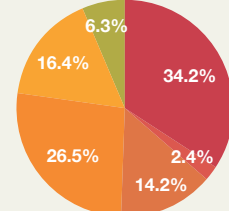


## Global Network (as of March 2026)

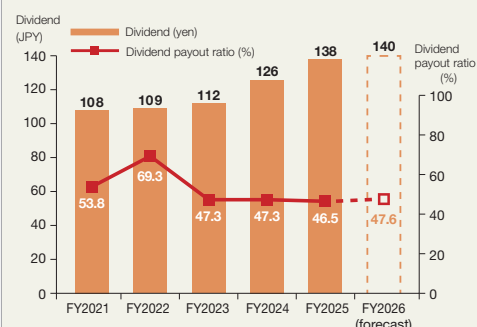


## Stockholders (as of March 31, 2026)

- Financial institutions
- Financial service providers
- General corporations
- Foreign corporations, etc.
- Individuals, etc.
- Treasury stock



## Dividend Trend



<sup>\*1</sup> Profit attributable to owners of parent <sup>\*2</sup> AAP: AICA Asia Pacific Group